



Tender No. : T_____ (Urgent)
Description : **Tarpaulin's supply and management**
Area : **Phalaborwa, Richards Bay and Maputo**
Request by : Lally Sithole
Contact No. : Cell: 072 737 3728 Office: (015) 789 2595, Email: Lallys@foskor.co.za
Cell MOZ:+258 85 656 8347
Position : Logistics Superintendent.

TARPAULINS SCOPE OF WORK.

SECTION 3: BACKGROUND, OVERVIEW AND SCOPE OF REQUIREMENTS

1 COMPANY BACKGROUND

Foskor is one of the world's largest producers of phosphate rock (concentrate) and phosphate acid. It is one of the world's few vertically integrated producers of phosphoric acid and is the second largest supplier in India, the world's largest consumer of pyrophoric acid.

The company owns, and mines phosphate resources and beneficiates the mined material to produce a phosphate concentrate at Phalaborwa, in the Limpopo Province of South Africa. The Phosphate concentrate is sold locally and transported to the Richard's Bay plant on the coast of Kwa-Zulu Natal to produce phosphoric acid, granular fertilizers MAP, and DAP from granular sales are divided between exports and local markets. Since 1951 Foskor has supplied more than 95% of South Africa's Fertiliser requirements.

2 INTRODUCTION

TFR issued Foskor and other customers with an instruction to start providing self-tarpaulins from the 1st of April 2024 and citing the challenge of non-continuing with the tarps supply due to tarps management and cost implications, as they alleged that the contract between Foskor TFR DID NOT INCLUDE Tarps supply and management. Foskor has a budget to dispatch +- Two Million tons with the split of Maputo export (600,000mt) and 1,600mil to the Richards Bay plant. The weekly forecast is to dispatch 10 rock trains with a split of 3 Maputo and 7 Navi trade.

3 Purpose of the scope

The purpose of the scope is to acquire the service of a Supplier to supply and manage tarpaulins from the loading point of trains at the mining division (Dispatch Section) in Phalaborwa and the offloading point in Richardsbay port and Maputo port. The supplier must manage the tarps between TFR stations from the loading at Foskor, through TFR station transit to the destination in Maputo and Richard's Bay.

4 TARPAULIN SPECIFICATION.

- 4.1** Wagon type: Cr wagon (Open roof top) 10,8m x 4,36m Tarpaulin
- 4.2** ONE(01) TRAIN SET= 80 WAGONS OF TARPAULINS.
- 4.3** EIGHT (08) SETS= TOTAL WAGONS OF 640 TARPAULINS
- 4.4** ADDITIONAL ONE (01) SET REQUIRED=80 WAGON OF TARPAULINS
- 4.5** TOTAL TARPAULINS REQUIRED= 720 TARPS
- 4.6** PREFERRED COLOUR: GREEN/GREY

5 MAIN DUTIES

- a) Supply and manage the rail tarpaulin fleet.
- b) The supply of tarpaulin at the loading point
- c) Visual inspections by delegated personnel and provide evidence, inspection documentation to be provided.
- d) Inspection, replacement, and repair of tarpaulins, cables, and ropes etc.
- e) Service Provider to communicate activities on the operations
- f) To secure the tarpaulins to and from the destination.
- g) Tarping activities IN-transit, should the tarpaulins get removed.
- h) In-transit Management by Channel Managers.
- i) Tracking management systems.
- j) Coordination at hand-over points.
- k) Provide activity reports daily.
- l) To provide a system to monitor tarpaulins
- m) Monitor tarpaulins on the return leg by rail.
- n) Tarping activities at the Off-loading Point.
- o) Reconciliation of tarpaulins received.
- p) Ensure tarpaulins are loaded in an empty rail wagon on the return leg.
- q) Secure tarpaulins in an empty rail wagon.
- r) Tarpaulin documentation.
- s) General Management functions.
- t) Tarpaulin transit times: Foskor will be supplied with specific ETA's.
- u) Customized Reporting System as per Foskor requirements.
- v) Provide security for the managing of the tarpaulins.

6 CONTRACTOR RESPONSIBILITIES

6.1 General:

- The service provider must ensure that the tarpaulins are neatly folded and stacked, as part of general housekeeping.
- It will be required from the service provider to supply extra labour within 24 hours as per from Foskor emergency repairs.
- It will be required from the service provider to supply replacement labour within 24 hours of any worker who is sick, on leave, etc.
- The contractor must provide enough repairing equipment.

6.2 Training:

The service provider will provide all necessary training required to accomplish the task safely. The basic training required for this contract is.

- Hira
- First aid
- Working at heights
- Occupational health and safety
- Lockout

Supervisors and Subordinate Managers must complete the 2.9.2 and 2.6.1 exams and be declared competent through the LACA (Legal Appointed Contractor Assessment) committee. The contractor must comply with training requirements of the specific siding or inspection or control points.

6.3 Equipment and PPE:

The service provider will supply all the equipment and tools required to complete the task including PPE as per Foskor requirements.

• Safety harness • Gloves • Dust masks. • PPE (Comply with PPE on the specific siding e.g. reflective, acid resistance PPE)	• Wheelbarrows • Wooden and steel handle shovels and spades • Tarping rods • Safety goggles	• Hard Hats • Raincoats • Water boots • Safety Boots • Reflective vests

6.4 Change houses and kitchen facilities:

- a) Foskor will provide sufficient change house and kitchen facilities.

- b) The service provider will provide the employees with a fridge, microwave, Kwik boilers, chairs, and tables.
- c) They will also be responsible for the upkeep of the facilities.

6.5 Transport:

The service provider shall provide the transportation for its team. This includes during.

- a) 3 Ton truck to transport tarpaulins from repair siding to Foskor and vice versa.
- b) Shift change.
- c) When employees are working overtime.
- d) Site supervision and other activities around the mine (e.g. invoice submission. Legal documents submission and collection, etc.
- e) Supervision along the transit route will be the responsibility of the contractor.

6.6 THE CONTRACTOR SHALL SUPPLY THE FOLLOWING:

- Three-ton truck
- Qualified people executing the work.
- All labour, tools, and transport required to complete the tasks successfully unless otherwise stated.
- All protective clothing (PPE) and equipment required for the task.
- All vehicle markings as per Foskor Vehicle Delivery Specifications.
- Tarpaulin repair table (11mm x 5mm)

The table must be taken into consideration for inclusion and exclusions.

WHO WILL SUPPLY THE FOLLOWING?					
N/A = NOT APPLICABLE C = CONTRACTOR FF = FOSKOR, FREE OF CHARGE FC = FOSKOR, AT COST TO CONTRACTOR					
1. Sanitary		2. Transport		3. Electrical	
1.1 Water on-site and toilet facilities / janitorial services	FF	2.1 Labour	C	3.1 Generators	N/A
1.2 Potable connection point	FF	2.2 Materials	C	3.2 Electrical Extensions	N/A

1.3 Connection to construction water supply	FF	2.3 Tools and Equipment	C	3.3 COC Site Establishment	C
1.4 Change rooms	FF	2.4 All TMMS	C	3.4 Temporary lighting	N/A
1.5. Toolroom	FF			3.5 Electrical connection point	FF
				3.6 Connection to Electrical Supply	N/A
				3.7 Electric panel + distributing wiring	N/A
				3.8 Power for tools on site from existing Foscok electrical supply point (Welding plugs 525v and 220v plugs	N/A
4. Quality		5. Security		6. Lifting and Rigging	
4.1 Plan, Management, QCP and work standards.	C	5.1 Site Security	C	6.1 All rigging equipment (Slings, Chain blocks, etc. related to Conveyor maintenance	N/A
4.2 All quality test Civil, Paint, Mechanical, etc.	N/A	5.2 Foscok ID Card	C	6.2 Rigger	N/A
4.3 Sampling and laboratory testing	N/A			6.3 Mobile cranes and any other lifting devices	N/A
7. Medicals -		8. Communication devices – All communication devices like laptops, computers, networks, radios, cell phones, etc.	C	9. PPE	
7.1 Entry and Exit	C			9.1 Supply, Issue, inspect and manage	C
7.2 First aid box at the place of work	C				
10. Site Survey	C	11. Safety File	FF	12. Training & Authorizations	
		Ensure the file conforms/ populate to Foscok standards	C	12.1 All Required Training	C
		Mandatory Training and all relevant training	C	12.2 Authorisation - As Per Foscok COP	C/FF
13. Site Establishment		14 Waste management on site		15Railway Spares, etc.	
13.1 Site office/s with suitable facilities for daily "Green Area" meetings, and lunch area	C	14.1 Transport all waste to Foscok designated waste sites	C	New Rails	N/A
13.2 Site establishment space	N/A			Turn Outs	N/A
				Clips and fasteners & Fish Plates	N/A
				Ballast	N/A
16 Scaffolding		17 Labour		18. Compressed air	
16.1 Scaffolding Supply & Erect	N/A	17.1 All labour as per Scope of Work to execute task including management	C	18.1 Sandblasting or grid blast	N/A

16.2 Scaffolds be managed by the Contractor	N/A			18.2 Plant Air at designated points only	N/A
				18.3 Air for power tools - If available	N/A
19 Fuel		20. Storage and inventory control		21 Consumables	
19.1 Fuel Supply	C	20.1 Protective coverings/tarpaulins	C	21.1 Welding rods	N/A
19.2 Fuel storage	C	20.2 Storage area and inventory control	C	21.2 Bolts & Nuts	N/A
19.3 Fuel fire protection	C				
19.4 Refuelling	C				
22 Tools & Equipment		23 Certificates -		24 Training	
22.1 All Portable Electrical Equipment	C	Supply All certificates as required	C	All required training and training manuals as required to ensure that Foskop can train its workforce and operate the plant/equipment safely	C
22.2 Hot Work Equip as per Foskop COP - Welding Machines, Gas Cutting, Grinding, Gauging, etc.	N/A			All manuals and related documents to be supplied to project Eng. and Foskop Drawing office for safe keeping	C
22.3 Tools as required to execute task	C				

7 SPECIFICATIONS, CODES AND STANDARDS

NOTE: FOSKOR Specifications shall take precedence over SANS specifications unless otherwise specified.

7.1 Foskop Specifications:

The latest FOSKOR specifications are applicable to this Contract, amongst others:

- GS001 Rev 2 - General design information
- GS003 Rev 0 - Quality control procedures for general fabrications
- GS008 Rev 0 - Welding standards and procedures
- GS010 Rev 0 - General mechanical equipment
- GS018 Rev 0 - Lubrication

7.2 Foskop Codes of Practice:

- COP 1 - Foskop Risk Assessment
- COP 25- Contractor Control
- COP 26- Written Safe Work Procedures
- COP 28- Work Permits
- COP 48- Mine and Yard: Tidy
- COP 60- Portable Electrical Equipment
- COP 63- Hand tools
- COP 65- Personal Protective Equipment (PPE)

7.3 All work carried out in terms of this specification shall conform to the requirements of the Mines Health and Safety Act (No.29 of 1996, as amended) and the related Regulations, with special reference to the manufacturer/suppliers/contractor's duties.

- All work listed in this scope work shall be in accordance with the railway safety specifications SANS 3000 (latest revision) and the maintenance standard TFR standard MTM 2012. However, it does not exclude other specifications listed or implied, and it remains the Supplier's responsibility to ensure that the work executed and the tender prepared is in line and meet the requirements of all standard indicated or not.
- All work carried out in terms of this specification shall also conform to the requirements of Foskor's General Engineering Specifications, Codes and Practice, and other specifications stipulated above.
- A competent person appointed under Mine Safety Act Regulation 2.9.2 will supervise all work always.

7.4 Before any work can start, a proper HIRA and Safe Work Procedure must be drawn up and approved by the following people

- Drying and Dispatch Operational people
- Foskor SHEQ Department
- Appointed Superintendent

8 CONTRACT MANAGEMENT

8.1 The responsible Superintendent shall co-ordinate the initial meeting; thereafter the responsible Superintendent to delegate will schedule progress meetings daily. The Contractor's key representatives must attend the daily morning meetings.

8.2 All meetings will be held as agreed between the parties.

8.3 Review of the progress of the jobs and plan for next month will be discussed every month on scheduled dates, which can be agreed upon by Foskor (Pty) (Ltd) and the contractor.

9 SITE ESTABLISHMENT

9.1 The contractor during construction and erection on site.

- The contractor shall provide own repair siding outside Foskor premises.
- Shall maintain the working area in a clean, hygienic, and safe condition.
- Repair damage caused to adjacent area during his part of the construction.
- All amenities used should be left as found.

9.2 The contractor shall in general comply with FOSKOR General Engineering Specification, the latest revision, and all relevant regulations contained with the Specification.

- 9.3 The contractor and all site personnel must complete hazard identification and risk assessment (HIRA) before a work permit can be issued for the installation. A new HIRA must be completed for each task other than specified in the tender.
- 9.4 Each HIRA must be renewed and approved by the Section Mechanical Foreman and Engineering before any work can commence.
- 9.5 The contractor will have to appoint 2.9.2 and 2.6.1 under the Mine Health Safety Act within one (1) month for being awarded the contract. The 2.9.2 appointee will assume the duties of the site supervisor and will always supervise site work. Each shift must have its own 2.9.2 appointee.
- 9.6 The 2.6.1 legal appointee will assume the duties of the Site Manager and will report to the Drying and Dispatch FOSKOR 2.6.1 daily at 07h00 for the duration of the site installation.
- 9.7 The successful contractor must plan with the FOSKOR SHEQ Department for examination and legal appointments for 2.9.2 and 2.6.1.
- 9.8 The successful contractor needs to submit the related training records to the Training department which will verify the qualifications and competencies of all contractor employees who will render the service at FOSKOR **Mandatory training needs to be obtained for each person:**
- HIRA – Hazard Identification and Risk Assessment
 - First Aid
 - Basic Health and Safety
 - Working at Heights
 - Before work can start each person needs to obtain authorizations for:
 - HIRA
 - Lock Out
 - Hot work (All personnel that is doing welding and cutting torch work)
- 9.9 The contractor shall be responsible for coordinating and integrating his schedule and responsibilities with other FOSKOR-appointed contractors on site for this scope of work.

10 CONDITIONS OF THE CONTRACT

- 10.1 Any eventual order will be subject to FOSKOR's standard terms and conditions of the contract, which will be a fixed-price contract. Any additional items or deviations must be approved before any work can commence. The tender document must clearly state Any expectations of the scope of work.
- 10.2 The contractor must ensure compliance in general with the tender requirements enclosed in the attached "instructions to the tenderer"
- 10.3 No final payment shall be authorized if the work is not 100% done. (Punchlist and time sheets etc).
- 10.4 All payments will be done in 30 days after the statement date.
- 10.5 The supplier might be required to provide the sample for testing purposes.

11 Site geography

The plant is located at Phalaborwa, Limpopo, South Africa.

12 Ambient conditions

- Ambient temperature

Summer	35 Degrees Avg	50 Degrees Max
Winter	17 Degrees Avg	2 Degrees Min

- Site Altitude: 380m
- Prevailing wind direction: Generally South Easterly - Maximum design velocity 40m/s (144km/h)
- Very dusty conditions
- Average annual rainfall = 540 mm

Contrator /Supplier - Please ensure that you have the latest copy of Specifications before any activity is committed

ELECTRICAL SPECIFICATIONS		
SPECIFICATION NUMBER	REVISION	TITLE
EE-1	Latest Revision	Motor Control Centre & Switchgear
EE-2	Latest Revision	Squirrel Cage Induction & Wound Rotor Motors
EE-11	Latest Revision	Power Factor Correction Equipment
GE-1	Latest Revision	Design Criteria for Electrical Installations
GA-1	Latest Revision	Procedures for Enquiries & Tenders
GD-1	Latest Revision	General Requirements for Design, Project Management & Tenders
GD-2	Latest Revision	Engineering Change Order (E.C.O) Procedure
GM-1	Latest Revision	Mechanical Equipment
GM-5	Latest Revision	Pipe Standards
GM-6	Latest Revision	Engineering Drawing & Document Requirements

GM-8	Latest Revision	Surface Protection
GM-3	Latest Revision	Painting & Surface Protection of Steel
GS-1	Latest Revision	Structural Steel work & Plate work Fabrication & Erection
GQ-1	Latest Revision	Quality Control
GI-1	Latest Revision	General specifications & Procedures
GI-2	Latest Revision	Installation & Commissioning
GI-3	Latest Revision	General Equipment Specification
GI-4	Latest Revision	Field Instrumentation Specification

APPROVED TARPAULING DRAWING.



14 Project Management _ Contractor

- Nominate a single window of communication to FOSKOR – Typically the appointed contractor 2.6.1,
- Attend daily meetings with the logistics superintendent and other stakeholders.
- Submit Progress report (Format & Invoices I) as defined in the Kick-Off Meeting (Invoicing, Performance against plan, Contractor purchase, Quality Management, Safety, etc.
- Manage and participate in the "Daily Journal" as part of executing the project.
- Demonstrate Quality and conformance to requirements as per CQP.
- The meetings will be held at FOSKOR offices unless otherwise stated.
- The contractor to provide updated plans on progress as defined by the FOSKOR logistics department.

15 Liaison and cooperation with others

- The CONTRACTOR shall be required to cooperate and liaise with the FOSKOR logistics department.
- The CONTRACTOR may appoint a FOSKOR-approved sub-contractor.
- The CONTRACTOR shall be required to work in conjunction with the FOSKOR-appointed structural-, electrical-equipment- and instrumentation installation contractor.

16 TENDER EVALUATION CRITERIA

- The following tender evaluation criteria will be used for adjudication of the contractor-submitted tender.
- Please provide the required documentation as requested in the "Proof/document to answer the items specified.
- Failure to submit the relevant documentation as requested in the Evaluation criteria document may lead to a disregard of the submitted tender.
- All Annexures A to F need to be compiled and submitted, please keep the format the submission.

17 General conditions

- An extension on the promise completion or Milestone date may be requested but needs to be approved by FOSKOR. The contractor should have a formal document issued via FOSKOR Procurement indicating that this request was approved.
- Any additional works not defined in the order need to be approved by FOSKOR in writing before any work commences.

Description	Condition	Duration
Type of Contract	Fixed with escalation	Three years
Tender price validity	As per contractor requirement	3 months(minimum)
Escalation	Labour	annually
Escalation	Training	Three years

1 GREEN ECONOMY / CARBON FOOTPRINT

Foskor wishes to understand your company's position regarding environmental commitments, including key environmental characteristics such as waste disposal, recycling and energy conservation. *Please submit details of your entity's policies in this regard.*

2 GENERAL SERVICE PROVIDER OBLIGATIONS

2.1 The Service provider(s) shall be fully responsible to Foskor for the acts and omissions of persons directly or indirectly employed by them.

2.2 The Service provider(s) must comply with the requirements stated in this RFP.

NB: Evaluation of the various stages will normally take place in a sequential manner. However, to expedite the process, Foskor reserves the right to conduct the different steps of the evaluation process in parallel. In such instances the evaluation of bidders at any given stage must not be interpreted to mean that bidders have necessarily passed any previous stage(s).

2.3 STEP ONE: Test for Administrative Responsiveness

The test for administrative responsiveness will include the following:

Administrative responsiveness check	RFP Reference
• Whether the Bid has been lodged on time	Section 2 paragraph 3
• Whether all Returnable Documents and/or schedules [where applicable] were completed and returned by the closing date and time	Section 5
• Verify the validity of all returnable documents	Section 5
• Verify if the Bid document has been duly signed by the authorized respondent	All sections

The test for administrative responsiveness [Step One] must be passed for a Respondent's Proposal to progress to Step Two for further pre-qualification.

2.4 STEP TWO: Test for Substantive Responsiveness to RFP

The test for substantive responsiveness to this RFP will include the following:

Check for substantive responsiveness	RFP Reference
• Location of Business.	Section 4
• How many years in business of Labour services in the mining industry.	

List of similar contracts awarded in the last 5 years in any industry	
Provide list of reference of the previous contract that can be contacted and visited.	

The test for substantive responsiveness [Step Two] must be passed for a Respondent's proposal to progress to Step Three for further evaluation.

2.5 STEP THREE: Minimum Threshold 70 % for Technical Criteria

The test for the Technical and Functional threshold will include the following:

TECHNICAL EVALUATION: Logistics Tarpaulin Supply				
No	BUSINESS and OPERATIONAL FUNCTIONS	SCORING CRITERIA	Weight % Contribution	Score
1	Location of business ownership.	Ba-Phalaborwa = 10% outside of Phalaborwa = 5%	10%	
2	How many years in the business of Labor services in the mining industry	5 yrs and more = 20%, 4 to 3 yrs. =15% 2 to 1 yrs = 10%, less than 1 yr = 5%;	20%	
3	Supervisors with Reg;2.9.2 Mine Health and Safety Act, supervisors Certificates? (Submission of Certificates is Mandatory)	Attached certificate=10% One month submission committed=5%	10%	
4	Submit Human Resources and Recruitment Plan (Mandatory)	Recruitment Plan Submitted = 15% Recruitment plan not submitted = 0%	15%	
5	Number of similar contracts awarded in the last 5 years in any industry. The contract that handled Tarping before on the railway line. (TFR).	More than 5 similar contract=20% 5 to 3 similar contract=15% 3 to 1 similar contract=10% 1 or less similar contract =5%	20%	
6	Provide a list of references of the previous contract that can be contacted and visited	Attached reference list=10% No attached reference list=0%	10%	
7	Safety statistics (Submission of safety reports is mandatory)	Submitted safety report=15% Non submission of safety report=0%	15%	
			100%	

Respondents are to note that Foskor will round off final technical scores to the nearest 2 (two) decimal places for the purposes of determining whether the technical threshold has been met.

The minimum threshold for technical [Step Three] must be met or exceeded for a Respondent's Proposal to progress to Step Four for final evaluation.

STEP FOUR: Evaluation and Final Weighted Scoring

a) **Price Criteria** [Weighted score 80 points]:

Evaluation Criteria	RFP Reference
• Commercial offer	Section 4

Foskor will utilise the following formula in its evaluation of Price:

$$PS = 80 \left(1 - \frac{Pt - Pmin}{Pmin} \right)$$

Where:

Ps = Score for the Bid under consideration

Pt = Price of Bid under consideration

$Pmin$ = Price of lowest acceptable Bid

b) **Broad-Based Black Economic Empowerment criteria** [Weighted score 20 points]

- B-BBEE - current scorecard / B-BBEE Preference Points Claims Form
- Preference points will be awarded to a bidder for attaining the B-BBEE status level of contribution in accordance with the table indicated in Section 4.1 of the B-BBEE Preference Points Claim Form.

2.6 SUMMARY: Applicable Thresholds and Final Evaluated Weightings

Thresholds	Minimum Threshold
Technical	70%

Evaluation Criteria	Final Weighted Scores
Price	80
B-BBEE - Scorecard	20
TOTAL SCORE:	100

2.7 STEP FIVE: Post-Tender Negotiations (if applicable)

2.8 STEP SIX: Award of business and conclusion of contract

- Immediately after approval to award the contract has been received, the successful bidder(s) will be informed of the acceptance of his/their Bid by way of a Letter of Award. Thereafter the final contract will be concluded with the successful Respondent(s).
- A final contract will be concluded and entered with the successful Bidder at the acceptance of a letter of award by the Respondent.

SECTION 4: PRICING SCHEDULE AND PERSONAL REQUIREMENTS

Respondents are required to complete the table below:

Item No	Description	Rate/Person/Hour	Amount of People	TOTAL PRICE OF ITEM [ZAR]
A	Fixed cost			
1	Site representatives. Kamatipoort exchange yard =1 Maputo=1 Richards Bay =1	R	3	R
2	Labours=6	R	18	R
3	3 X Supervisor (2.9.2) per shift = 1 Supervisor per Shift for 12 hours)	R	3	R
4	1 X Subordinate Manager (2.6.1) Day shift (5 days a week)	R	1	R
B	Variable Cost			
1	Normal overtime per hour (Worker) (X1,5)	R		R
2	Sunday/holiday overtime per hour (Worker) (x2.0)	R		R
3	Normal overtime per hour (Supervisor) (X1.5)	R		R
4	Sunday/holiday overtime per hour (Supervisor) (X2.0)	R		R
5				
	Duration			52 weeks
TOTAL PRICE, exclusive of VAT:				
VAT 15% (if applicable)				
Total Inclusive of VAT (where applicable)				

Bill of quantity

Item No	Description	Total amount of items	Price/Item	TOTAL PRICE OF ITEM [ZAR]
C	Other Equipment per shift	1 X Shift		
1	Tarpaulin repair equipment	2		R
2	1 X 3-TON TRUCK	1		R
3	2 X Wheelbarrows per shift	2		R
4	6 X Safety Harnesses	6		R
5	6 X Tarping Sticks (2m x30 mm)	6		R
6	1 x Repairing platform	1		R
TOTAL PRICE, exclusive of VAT:				R
VAT 15% (if applicable)				R
Total Inclusive of VAT (where applicable)				R

Respondents must note that Foskor will round off final pricing scores to the nearest 2 (two) decimal places.

END USER SIGNATURES.

GROUP MANAGER LOGISTICS: DUMISANI MKONWANE

SIGNATURE.....

DATE: 10/12/2024

SUPERINTENDENT LOGISTICS: LALLY SITHOLE

SIGNATURE.....

DATE: 10/12/2024